

Exhibit 300 (BY2010)

PART ONE

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OVERVIEW

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1. Date of Submission:  
2009-04-10
2. Agency:  
015
3. Bureau:  
05
4. Name of this Capital Asset:  
Financial Analysis and Reporting System (FARS)
5. Unique Project Identifier:  
015-05-01-01-01-7002-00
6. What kind of investment will this be in FY2010?  
Mixed Life Cycle
7. What was the first budget year this investment was submitted to OMB?  
FY2008

8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap.

FARS serves as the Department's consolidated financial management system. It collects key bureau financial, performance, and planned corrective actions data from Treasury bureaus for consolidated analysis and reporting. The FARS data is used in preparation of the Department's annual Performance and Accountability Report (PAR) and the audit of the financial statements. Treasury bureaus access FARS applications through the Department's Intranet website, TreasNet. Using FARS, bureaus can perform analysis and reporting on bureau-specific data. In addition to collecting Treasury bureau data FARS is also used to support several non-Treasury entities as well. The FARS system consists of the following components: TIER- Enterprise-wide system that collects monthly financial data from the bureaus. TIER feeds information into the TFM application. CFO Vision- Enterprise-wide application that produces the bureaus consolidated financial statements and analyze financial results. JAMES- Department-wide system that contains tracking information on all actions required to address audit findings and recommendations. The Joint Management Enterprise System (JAMES) is a Department-wide interactive, on-line, real time system accessible to the Office of Inspector General, Treasury Inspector General for Tax Administration (TIGTA), bureau Management, Departmental Management, and others. Key information is included on all reports issued by the Office of the General for Tax Administration (TIGTA), and others, including those that identify potential monetary benefits. The JAMES enables the bureaus and the Department management to track their performance in implementing audit recommendations. PRS-Department-wide system that tracks each customer's performance measures in accordance with the Government Performance and Results Act of 1993. BET (DO) - DO system used to prepare detailed initiative requests, salary projections, and other information at a bureau level. AMS - Dept real property and fleet asset management system This investment extends the functionality and value derived by Treasury and outside entities from the FARS system and applications by reducing the administrative burden of collecting financial and asset inventory data and improving the accuracy and timeliness financial analyses and decisions.

9. Did the Agency's Executive/Investment Committee approve this request?  
yes
- 9.a. If "yes," what was the date of this approval?  
2008-05-12
10. Did the Program/Project Manager review this Exhibit?  
yes

11. Program/Project Manager Name:

Epstein, David

Program/Project Manager Phone:

202-622-0452

Program/Project Manager Email:

david.epstein@do.treas.gov

11.a. What is the current FAC-P/PM certification level of the project/program manager?

Senior/Expert/DAWIA-Level 3

11.b. When was the Program/Project Manager Assigned?

2006-10-01

11.c. What date did the Program/Project Manager receive the FACP/PM certification? If the certification has not been issued, what is the anticipated date for certification?

2008-09-08

12. Has the agency developed and/or promoted cost effective, energy-efficient and environmentally sustainable techniques or practices for this project.

yes

12.a. Will this investment include electronic assets (including computers)?

yes

12.b. Is this investment for new construction or major retrofit of a Federal building or facility? (answer applicable to non-IT assets only)

no

13. Does this investment directly support one of the PMA initiatives?

yes

If yes, select the initiatives that apply:

Budget Performance Integration

Financial Performance

13.a. Briefly and specifically describe for each selected how this asset directly supports the identified initiative(s)? (e.g. If E-Gov is selected, is it an approved shared service provider or the managing partner?)

FARS directly supports budget & performance integration by providing a program level internet-based application that can be used by multiple agencies to provide timely feedback by reducing burdensome paperwork. FARS also directly supports improved financial performance by providing timely, consistent data that facilitates performance measurement and accountability through unqualified audited financial statements.

14. Does this investment support a program assessed using the Program Assessment Rating Tool (PART)?

no

15. Is this investment for information technology?

yes

16. What is the level of the IT Project (per CIO Council's PM Guidance)?

Level 3

17. What project management qualifications does the Project Manager have? (per CIO Council's PM Guidance)

(1) Project manager has been validated as qualified for this investment

18. Is this investment identified as high risk on the Q4 - FY 2008 agency high risk report (per OMB memorandum M-05-23)?

yes

19. Is this a financial management system?

yes

19.a. If yes, does this investment address a FFIA compliance area?

yes

19.a.1. If yes, which compliance area:

FARS applications comply with all areas of FFIA: Federal financial management systems requirements, applicable Federal accounting standards and the US Government Standard General Ledger.

19.b. If yes, please identify the system name(s) and system acronym(s) as reported in the most recent financial systems inventory update required by Circular A11 section 52.

Financial Analysis Reporting System applications: 1. Treasury Information Executive Repository System (TIER)  
2. CFO Vision 3. Joint Audit Management Enterprise System (JAMES) 4. Performance Reporting System (PRS) 5. Budget Formulation & Execution Manager (BET) 6. Asset Management System (AMS)

20. What is the percentage breakout for the total FY2010 funding request for the following? (This should total 100%)

Area	Percentage
Hardware	9
Software	5
Services	76
Other	10

21. If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities?  
n/a

22. Contact information of individual responsible for privacy related questions.

Name  
Dale Underwood  
Phone Number  
202-622-0876  
Title  
Agency Privacy Act Officer  
Email  
dale.underwood@do.treas.gov

23. Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval?  
yes

24. Does this investment directly support one of the GAO High Risk Areas?  
no

#### SUMMARY OF SPEND

1. Provide the total estimated life-cycle cost for this investment by completing the following table. All amounts represent budget authority in millions, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated Government FTE Cost, and should be excluded from the amounts shown for Planning, Full Acquisition, and Operation/Maintenance. The total estimated annual cost of the investment is the sum of costs for Planning, Full Acquisition, and Operation/Maintenance. For Federal buildings and facilities, life-cycle costs should include long term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.

All amounts represent Budget Authority

Note: For the cross-agency investments, this table should include all funding (both managing partner and partner agencies).

Government FTE Costs should not be included as part of the TOTAL represented.

Cost Type	Py-1 & Earlier -2007	PY 2008	CY 2009	BY 2010
Planning Budgetary Resources	0.000	0.000	0.000	0.000
Acquisition Budgetary Resources	2.863	0.381	0.128	0.040
Maintenance Budgetary Resources	0.000	2.564	2.557	2.670
Government FTE Cost	0.234	0.246	0.252	0.258
# of FTEs	2	2	2	2

Note: For the cross-agency investments, this table should include all funding (both managing partner and partner agencies).

Government FTE Costs should not be included as part of the TOTAL represented.

2. Will this project require the agency to hire additional FTE's?  
no

3. If the summary of spending has changed from the FY2009 President's budget request, briefly explain those changes.

The summary of spend has changed because the life cycle is being extended 5 years to increase the cost from \$6.288 for 2 years to \$20.3 for 7 years.

## PERFORMANCE

In order to successfully address this area of the exhibit 300, performance goals must be provided for the agency and be linked to the annual performance plan. The investment must discuss the agency's mission and strategic goals, and performance measures (indicators) must be provided. These goals need to map to the gap in the agency's strategic goals and objectives this investment is designed to fill. They are the internal and external performance benefits this investment is expected to deliver to the agency (e.g., improve efficiency by 60 percent, increase citizen participation by 300 percent a year to achieve an overall citizen participation rate of 75 percent by FY 2xxx, etc.). The goals must be clearly measurable investment outcomes, and if applicable, investment outputs. They do not include the completion date of the module, milestones, or investment, or general goals, such as, significant, better, improved that do not have a quantitative measure.

Agencies must use the following table to report performance goals and measures for the major investment and use the Federal Enterprise Architecture (FEA) Performance Reference Model (PRM). Map all Measurement Indicators to the corresponding Measurement Area and Measurement Grouping identified in the PRM. There should be at least one Measurement Indicator for each of the four different Measurement Areas (for each fiscal year). The PRM is available at [www.egov.gov](http://www.egov.gov). The table can be extended to include performance measures for years beyond the next President's Budget.

	Fiscal Year	Strategic Goal Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
1	2007	Management and Organizational Excellence	Technology	Data Reliability and Quality	Percentage of audit findings from previous year addressed by the Department by 9/30/2007 (measured in 4th qtr)	FY 2006 audit findings	80%	80%
2	2007	Management and Organizational Excellence	Processes and Activities	Timeliness	Number of days to post monthly financial statements to Treasury's Intranet (does not apply to Q4)	1	1	1
3	2007	Management and Organizational Excellence	Customer Results	Accuracy of Service or Product Delivered	Percentage of Material Weakness (MW) PCA's scheduled for completion during each quarter completed or rescheduled during the quarter.	Established in 2007	90%	90%
4	2007	Management and Organizational Excellence	Mission and Business Results	Reporting and Information	Percentage of performance measures in the prior year's PAR reviewed.	Esablished in 2007	15	15

5	2008	Management and Organizational Excellence	Processes and Activities	Financial Management	Number of Planned Corrective Actions (PCA) closed	331	.85	268
6	2008	Management and Organizational Excellence	Technology	Operations and Maintenance Costs	Reduce total cost per customer (this metric will be measured in the 4th qtr)	0448-01-01	0448-01-01	0257-01-01
7	2008	Management and Organizational Excellence	Customer Results	Accuracy of Service or Product Delivered	Number of FARS requests FSI helpdesk responded to	125	.100	125
8	2008	Management and Organizational Excellence	Mission and Business Results	Reporting and Information	Closed audit findings from previous years audit (This metric will be measured in Q4 FY 2008)	9	9	8
9	2009	Management and Organizational Excellence	Processes and Activities	Financial Management	Number of PCA's closed	80%	80%	
10	2009	Management and Organizational Excellence	Technology	Operations and Maintenance Costs	Reduce total cost per customer	In FY 2009	1.5%	
11	2009	Management and Organizational Excellence	Customer Results	Accuracy of Service or Product Delivered	Number of FARS requests FSI Helpdesk responded to	100%	100%	
12	2009	Management and Organizational Excellence	Mission and Business Results	Reporting and Information	Closed audit findings from previous years audit (Close 1 audit finding in Q1)	In FY 2008	100%	
13	2010	Management and Organizational Excellence	Processes and Activities	Financial Management	Number of PCA's closed	85%	85%	
14	2010	Management and Organizational Excellence	Technology	Operations and Maintenance Costs	Reduce total cost per customer	In FY 2010	2%	
15	2010	Management and Organizational Excellence	Customer Results	Accuracy of Service or Product Delivered	Number of FARS requests FSI Helpdesk responded to	100%	100%	
16	2010	Management and Organizational Excellence	Mission and Business Results	Reporting and Information	Closed audit findings from previous years audit (This metric will be measured in Q4 FY 2008)	In FY 2009	100%	

## Enterprise Architecture

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In order to successfully address this area of the business case and capital asset plan you must ensure the investment is included in the agency's EA and Capital Planning and Investment Control (CPIC) process, and is mapped to and supports the FEA. You must also ensure the business case demonstrates the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.

1. Is this investment included in your agency's target enterprise architecture?  
yes

2. Is this investment included in the agency's EA Transition Strategy?  
yes

2.a. If yes, provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment.

Financial Analysis Reporting System (FARS) Applications

3. Is this investment identified in a completed (contains a target architecture) and approved segment architecture?  
no

3.a. If yes, provide the six digit code corresponding to the agency segment architecture. The segment architecture codes are maintained by the agency Chief Architect.

402-000

4. Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to <http://www.whitehouse.gov/omb/egov/>.

Component: Use existing SRM Components or identify as NEW. A NEW component is one not already identified as a service component in the FEA SRM.

Reused Name and UPI: A reused component is one being funded by another investment, but being used by this investment. Rather than answer yes or no, identify the reused service component funded by the other investment and identify the other investment using the Unique Project Identifier (UPI) code from the OMB Ex 300 or Ex 53 submission.

Internal or External Reuse?: Internal reuse is within an agency. For example, one agency within a department is reusing a service component provided by another agency within the same department. External reuse is one agency within a department reusing a service component provided by another agency in another department. A good example of this is an E-Gov initiative service being reused by multiple organizations across the federal government.

Funding Percentage: Please provide the percentage of the BY requested funding amount used for each service component listed in the table. If external, provide the funding level transferred to another agency to pay for the service.

	Agency Component Name	Agency Component Description	Service Type	Component	Reused Component Name	Reused UPI	Internal or External Reuse?	Funding %
1	Auditing	Supports the bureaus in the management of audit findings and recommendations	Financial Management	Auditing			No Reuse	25
2	Data Warehouse	Collects financial data from Treasury bureaus	Data Management	Data Warehouse			No Reuse	25
3	Load financial data	Bureaus load their financial data into TIER. Financial data is used for management information	Data Management	Loading and Archiving			No Reuse	25
4	Performance Management	Tracks bureau performance measures	Investment Management	Performance Management			No Reuse	25

5	Back Office Services	Defines the set of capabilities that support the management of enterprise planning & transactional-based functions	Financial Management	Activity-Based Management	Activity-Based Management	015-05-01-01-02-1102-00	Internal	25
6	Business Management Services	Defines capabilities for control supply chain	Supply Chain Management	Inventory management	Inventory management	015-05-01-01-02-1102-00	Internal	25

5. To demonstrate how this major IT investment aligns with the FEA Technical Reference Model (TRM), please list the Service Areas, Categories, Standards, and Service Specifications supporting this IT investment.

FEA SRM Component: Service Components identified in the previous question should be entered in this column. Please enter multiple rows for FEA SRM Components supported by multiple TRM Service Specifications.

Service Specification: In the Service Specification field, Agencies should provide information on the specified technical standard or vendor product mapped to the FEA TRM Service Standard, including model or version numbers, as appropriate.

	SRM Component	Service Area	Service Category	Service Standard	Service Specification (i.e., vendor and product name)
1	Loading and Archiving	Component Framework	Data Management	Reporting and Analysis	CWM, JOLAP, OLAP, XBRL, XML/A and XQuery
2	Data Warehouse	Component Framework	Data Management	Reporting and Analysis	SAS Institute, CFO Vision (Financial Management) version 4.3
3	Auditing	Component Framework	Data Management	Reporting and Analysis	Oracle, Oracle Database, Enterprise Edition version number 10g
4	Performance Management	Component Framework	Data Management	Reporting and Analysis	Oracle, Oracle Database, Enterprise Edition version number 10g
5	Activity-Based Management	Component Framework	Data Management	Reporting and Analysis	Oracle, Oracle Database, Enterprise Edition version number 10g
6	Inventory management	Component Framework	Data Management	Reporting and Analysis	Oracle, Oracle Database, Enterprise Edition version number 10g

6. Will the application leverage existing components and/or applications across the Government (i.e., FirstGov, Pay.Gov, etc)?

yes

6.a. If yes, please describe.

The Office of the DCFO works with FMS in the submission of Government-wide reporting. The Office of the DCFO participates with BPD in data exchange and reporting. The Office of the DCFO works with the Budget Office to establish the Budget line of Business. The Department shares its FARS applications with other non Treasury agencies including BPD and DHS.

## PART TWO

### RISK

You should perform a risk assessment during the early planning and initial concept phase of the investment's life-cycle, develop a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle.

Answer the following questions to describe how you are managing investment risks.

1. Does the investment have a Risk Management Plan?

yes

1.a. If yes, what is the date of the plan?

2007-04-05

1.b. Has the Risk Management Plan been significantly changed since last year's submission to OMB?

no

3. Briefly describe how investment risks are reflected in the life cycle cost estimate and investment schedule:

The OCIO is currently in the process of re-competing the current contract. The new contract will be structured to support the Mixed State life cycle of the Program and enable the Program to appropriately manage the modest levels of minor development undertaken to meet customer and mandatory demands. Estimates for all systems under FARS are adjusted to accommodate potentially known risks by using a risk factor in determining the actual costs. Because this investment is largely O&M and any major changes have to be approved by the WCF Board risks are minimized for cost and schedule over-runs. Further details will be available once the contract is awarded.

#### **COST & SCHEDULE**

1. Does the earned value management system meet the criteria in ANSI/EIA Standard 748?

yes

2. Is the CV% or SV% greater than  $\pm 10\%$ ?

no

2.b. If yes, explain the variance.

The cause of the variance is because the milestones reported in ProSight are not reflective of the actual program activities. Plans to spend the majority of the funds are scheduled for Q4, which will bring the overall annual expenditures in balance.

3. Has the investment re-baselined during the past fiscal year?

no